RECOMMENDATIONS for 2027 CAPITAL FUNDING
SUMMARY and DETAIL SCHEDULES

November 3, 2026

As Approved by the Committee

Committee Members

Steven Bittel, Chair
Bruce Bohannon, Vice Chair
Larry Crowder
Pat Ambrosio
Mark Scalera
Michael York - Planning Board's Rep.
Mark LaBelle - Selectmen's Rep.
Josh Guion - Alternate

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NOTES

R**eco**mmend Open new IT Expendable Trust account as recommended by the finance director.
In 2028, all IT purchases for all departments in this account.
The Emergency Management IMS account may serve this purpose.
Eliminate TH and Police IMS and transfer funds to IT ET. **WA required.**
Combine Emergency Management Facilities and Communication accounts. Facility account not needed with large balance. **WA required.**
Enterprise Funds should be shown as an appendix in 2028 because of separate impact apart from GF tax base.

Overview: The 2027 CIP Budget represents the completion of 10+ rectifying years of deferred capital investment. All town departments will have been updated and roads brought to standards if this budget is approved.
Year over year cash requires show only a 1% increase -- far under inflation.
Debt service shows a 3% decrease despite adding DPW building debt.
Future years total capital commitment is stable even with fire apparatus additions.
Total CAPEX now approximates a norm of 20% of total taxes on a stable basis.

Known Unkn Town Hall conference room.
Full impact of consolidated IMS updates.
Spring Street pump station (Enterprise Fund -- not a direct tax impact).

Other Comm Safford Drive TIF debt is paid and the account should be closed out soonest, and determination of the remaining fund balance resolved prior to year end.
Allocation (or not) of Sewer Enterprise Fund Surplus between
West and North should be determined and appropriate amounts transferred to capital reserves prior to year end.
As of 9/30/26 no withdrawals from capital reserves/expendable trust had occurred. This should be done prior to year end and then kept on a current basis.

Swanzey CIPC
CASH CAPITAL BUDGET YEAR OVER YEAR

Department	Actual 2025	Contributions 2026 Recommend	Incr.(Decr.)		Comments
DPW:				20,000	DPW Net Increase (Decrease)
Equipment	200,000	200,000	-		
Facilities	5,000	-	(5,000)		
Cemetery Expansion/Maint.	5,000	5,000	-		
Road Reconst.	400,000	400,000	-		
Town Sidewalks	35,000	35,000	-		
Town Dams	10,000	10,000	-		
Town Bridges	25,000	25,000	-		
Covered Bridges	10,000	35,000	25,000		
Emergency Mgmt.:				(5,000)	EM Increase (Decrease)
Facilities	-	-	-		CIPC ecommends combining these accounts via WA.
Communications	10,000	5,000	(5,000)		
Fire:				-	Fire Net Increase (Decrease)
Trucks	30,000	30,000	-		
Ponds	20,000	30,000	10,000		
Tools	10,000	-	(10,000)		
Fire Station Reserve	10,000	10,000	-		
Police:				-	Police Net Increase (Decrease)
Cruisers	75,000	75,000	-		
IMS	5,000	5,000	-		
Facilities	5,000	5,000	-		
Recreation	20,000	5,000	(15,000)	(15,000)	Recreation Net Increase (Decrease)
Recycling Center	50,000	80,000	30,000	30,000	Recycling Net Increase (Decrease)
Sewers:					
North	-	Self Funding	-		Appropriations made from rate payers only. Zero real estate tax impact.
West	-		-		
West Swanzey Infrastructure (NEW)	10,000	-	(10,000)		
Town Hall:				(15,000)	TH Net Increase (Decrease)
Repairs & Expansion	200,000	175,000	(25,000)		
IMS	10,000	20,000	10,000		
Other Accounts:				7,500	Other Net Increase (Decrease)
Conservation Land	-	-	-		
Grange Hall	7,500	-	(7,500)		
Mt. Caesar Library	5,000	20,000	15,000		
Rail Trails	10,000	10,000	-		
Stratton Free Library	30,000	20,000	(10,000)		
Carpenter Home	-	5,000	5,000		
Whitcomb Hall	-	5,000	5,000		
	1,197,500	**1,210,000**	**12,500**	1.0%	Total Cash Increase (Decrease)

Swanzey CIPC
7 YEAR CAPITAL INCLUSIVE BUDGET SUMMARY

Department	2026	1 2027	2 2028	3 2029	4 2030	5 2031	6 2032
CR/ET Direct Cash Appropriations:	*(Actual)*						
DPW:							
Equipment	200,000	200,000	200,000	250,000	250,000	250,000	250,000
Facilities	5,000	-	10,000	10,000	10,000	10,000	10,000
Cemetery Expansion/Maint.	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Road Reconst.	400,000	400,000	400,000	400,000	400,000	400,000	400,000
Town Sidewalks	35,000	35,000	35,000	35,000	35,000	35,000	35,000
Town Dams	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Town Bridges	25,000	25,000	25,000	25,000	25,000	25,000	25,000
Covered Bridges	10,000	35,000	35,000	35,000	25,000	25,000	25,000
Emergency Mgmt.:							
Facilities	-	-	-	-	-	-	-
Communications	10,000	5,000	5,000	5,000	5,000	5,000	5,000
Fire:							
Trucks	30,000	30,000	30,000	30,000	30,000	30,000	30,000
Ponds	20,000	30,000	30,000	15,000	15,000	15,000	15,000
Tools	10,000	-	-	-	-	-	-
Fire Station Reserve	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Police:							
Cruisers	75,000	75,000	75,000	75,000	75,000	75,000	75,000
IMS	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Facilities	5,000	5,000	10,000	10,000	10,000	10,000	10,000
Recreation	20,000	5,000	5,000	5,000	5,000	5,000	5,000
Recycling Center	50,000	80,000	80,000	80,000	80,000	80,000	80,000
West Swanzey Infrastructure - NEW	10,000	-	-	-	-	-	-
Town Hall:							
Repairs & Expansion	200,000	175,000	10,000	10,000	10,000	10,000	10,000
IMS	10,000	20,000	20,000	20,000	20,000	20,000	20,000
Other Accounts:							
Conservation Land	-	-	-	-	-	-	-
Grange Hall	7,500	-	-	-	-	-	-
Mt. Caesar Library	5,000	20,000	15,000	15,000	15,000	15,000	15,000
Rail Trails	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Stratton Free Library	30,000	20,000	15,000	5,000	5,000	5,000	5,000
Carpenter Home	-	5,000	5,000	5,000	5,000	5,000	5,000
Whitcomb Hall	-	5,000	5,000	5,000	5,000	5,000	5,000
Total Warrant Article Direct Cash	**1,197,500**	**1,210,000**	**1,050,000**	**1,075,000**	**1,065,000**	**1,065,000**	**1,065,000**

Swanzey CIPC
7 YEAR CAPITAL INCLUSIVE BUDGET SUMMARY

Department	2026	1 2027	2 2028	3 2029	4 2030	5 2031	6 2032
Annual Bond Debt Service (P+I):	*(Actual)*						
Authorized Debt Service:							
2014 - Safford Dr. TIF *	140,000	-	-	-	-	-	
2017 - Police Station (last year is 2027)	47,000	23,000	-	-	-	-	-
2018 - Fire Truck/Dams (last year is 2029)	75,000	75,000	75,000	75,000	-	-	-
2019 - 2020 Rehab. Roads	187,500	187,500	187,500	187,500	187,500	187,500	187,500
2022 - Wilson Dam/Webber Hill	92,000	86,000	84,000	81,000	79,000	80,000	80,000
2025 - DES (N. W'chester & Calif. Sts.)	-	40,362	40,362	40,362	40,362	40,362	40,362
2025 - Fire Station 2	130,000	130,000	130,000	130,000	130,000	130,000	130,000
	671,500	541,862	516,862	513,862	436,862	437,862	437,862
Proposed Debt Service:							
2028 - Fire Trucks - Engine 2	-	-	-	58,865	58,865	58,865	58,865
2027 - DPW Building	-	45,989	91,977	91,977	91,977	91,977	91,977
2029 - Swanzey Lake Dam	-	-	-	36,791	36,791	36,791	36,791
2027- SCBA Lease	-	14,849	29,698	29,698	29,698	29,698	29,698
2030 - Fire Trucks - Ladder 1	-	-	-	-	103,014	103,014	103,014
2032 - Fire Trucks - Engine 1	-	-	-	-	-	-	110,373
	-	60,837	121,675	217,331	320,346	320,346	430,718
Total CAPEX Debt Service	**671,500**	**602,699**	**638,537**	**731,193**	**757,207**	**758,207**	**868,580**
Cash (prior page) + Debt Service (Tax Impact)	**1,869,000**	**1,812,699**	**1,688,537**	**1,806,193**	**1,822,207**	**1,823,207**	**1,933,580**
						7 yr. avg.	*1,822,203*
Yr./Yr. Increase (Decrease)		(56,301)	(124,163)	117,656	16,014	1,000	110,373
Percent		-3.0%	-6.8%	7.0%	0.9%	0.1%	6.1%

Budget Deltas:

All CAPEX (Cash + Debt Service):		2027	2028	2029	2030	2031	2032
2027 Budget, above		1,812,699	1,688,537	1,806,193	1,822,207	1,823,207	1,933,580
2026 Budget		1,869,000	1,869,000	1,869,000	1,869,000	1,869,000	1,869,000
Yr./Base Yr. Increase (Decrease)		(56,301)	(180,463)	(62,807)	(46,793)	(45,793)	64,580
Relevance: (NH average for 8k pop is 20%)							
Town Operating Budget (2.50% growth)	8,370,000	8,579,250	8,793,731	9,013,575	9,238,914	9,469,887	9,706,634
All CAPEX (Cash + Debt Service)	1,869,000	1,812,699	1,688,537	1,806,193	1,822,207	1,823,207	1,933,580
Percent CAPEX	22.3%	21.1%	19.2%	20.0%	19.7%	19.3%	19.9%

NOTE: Interest is not accrued on town financials. First July sold NHMBB bond payment is in January of the following year. Cash basis reporting.

** Amount represent estimated net tax increments used to extinguish debt, and thus withheld from town General fund revenues.*

Swanzey CIPC
7 YEAR CAPITAL INCLUSIVE BUDGET SUMMARY

BOND SUMMARY:

	Term/Yrs.	Rate	Original Par Value	Level Annual Debt Serv.	Last Payment
Authorized Debt:					
2017- Police Station	10	2.59%	415,000	23,000	2027 (24,300)
2018 - Fire Truck/Lower Wilso Dam	10	2.24%	680,000	75,000	2029
2019 - 2020 Rehab. Roads	20	2.18%	2,455,000	187,500	2039 - 2040
2023 - Upper Wilson Dam	10	2.98%	395,000	51,000	2033
2025 - DES (N. W'chester & Calif. Sts.)	20	3.69%	564,000	40,362	2047
2025 - Fire Station 2	30	4.86%	2,000,000	130,000	2055
			6,509,000	506,862	
Proposed Debt:					
2027 - DPW Building	20	4.00%	1,250,000	91,977	
2027- SCBA Lease	7	4.50%	175,000	29,698	
2028 - Fire Trucks - Engine 2	20	4.00%	800,000	58,865	
2029 - Swanzey Lake Dam	20	4.00%	500,000	36,791	
2030 - Fire Trucks - Ladder 1	20	4.00%	1,400,000	103,014	
2032 - Fire Trucks - Engine 1	20	4.00%	1,500,000	110,373	
			5,625,000	430,718	
			12,134,000	937,580	
			Reduced over time		

DES CWSRF 20/30 rate effective 8/6/26	3.688%

Future Town Debt Service Notes:

Warrant Article new debt for 2026:

DPW Building.

Future known, but unknown amounts: Swanzey Lake Dam.

Other Town Debt Changes:

In 2026 Sandord Drive TIF Annual Debt Service was eliminated.

In 2027 Police Annual Debt Service will be reduced by $24k, and in 2028 eliminated.

In 2029 Fire Truck/Dam Annual Debt Service ends.

CIP DEPARTMENT INFORMATION REQUEST FORM
DEPARTMENT: HIGHWAY and CEMETERY EQUIPMENT

		Current	1	2	3	4	5	6	Later Year Items over $25,000	
Item	**Purpose**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**	**Item**	**Amount**
F550 Small Dump Truck	Road Maint				150,000					
Backhoe	Replacement									
Road Grader	Replacement									
Loader			300,000							
International Dump Truck	Net of Grant			275,000						
Mowers, etc.		12,000				15,000				
1 ton pickup		80,000					80,000			
DPW Equipment Trailer			13,500							
International Dump Truck	Road Maint					275,000				
Voting Equip. Trailer		14,000							TOTAL	
	Totals	106,000	313,500	275,000	150,000	290,000	80,000	-	1,214,500	-

0

	2026	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**	1,214,500	
Balance, Beginning of Year	6,000	100,000	(13,500)	(88,500)	11,500	(28,500)	141,500	7	yrs.
CIP Cash Contributions	200,000	200,000	200,000	250,000	250,000	250,000	250,000	173,500	
Grants	-	-	-	-	-	-	-		
Other	-	-	-	-	-	-	-		
Disbursements	(106,000)	(313,500)	(275,000)	(150,000)	(290,000)	(80,000)	-		
Balance, End of Year	100,000	(13,500)	(88,500)	11,500	(28,500)	141,500	391,500		
TVL	114,000								
	Trailer o/s								

CIP DEPARTMENT INFORMATION REQUEST FORM
DEPARTMENT: DPW FACILITIES

		Current	1	2	3	4	5	6	Later Year Items over $25,000	
Item	**Comment/Purpose**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**	**Item**	**Amount**
Major Facility Upgrade	Design									
Major Facility Upgrade	Construction		1,400,000							
Purchase 110 Pine Street										
Fire Alarm System										
Misc.		2,000							TOTAL	
	Totals	2,000	1,400,000	-	-	-	-	-	1,402,000	

	2026	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
Balance, Beginning of Year	162,000	165,000	15,000	25,000	35,000	45,000	55,000
CIP Cash Contributions	5,000	-	10,000	10,000	10,000	10,000	10,000
Grants	-	-	-	-	-	-	-
Bonding	-	1,250,000		-	-	-	-
Disbursements	(2,000)	(1,400,000)	-	-	-	-	-
Balance, End of Year	165,000	15,000	25,000	35,000	45,000	55,000	65,000
TVL	165,000						

CEMETERIES

		Current	1	2	3	4	5	6	Later Year Items over $25,000	
Item	**Comment/Purpose**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**	**Item**	**Amount**
Various cemeteries	Tree removals and other improvements		5,000	5,000	5,000	5,000	5,000	5,000		
Road Improvements	Mountainview		5,000	5,000	5,000					
Road Improvements	Mt. Caesar		25,000			TBD				
Misc.	2025 A/R	1,750							TOTAL	
	Totals	1,750	35,000	10,000	10,000	5,000	5,000	5,000	66,750	

	2026	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
Balance, Beginning of Year	13,000	16,250	11,250	8,250	5,250	7,250	10,250
CIP Cash Contributions	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Common Funds	-	25,000	2,000	2,000	2,000	3,000	3,000
Disbursements	(1,750)	(35,000)	(10,000)	(10,000)	(5,000)	(5,000)	(5,000)
Balance, End of Year	16,250	11,250	8,250	5,250	7,250	10,250	13,250
TVL	16,000						

Other Funds:	
Carlton MC Cem	51,000

CIP DEPARTMENT INFORMATION REQUEST FORM
DEPARTMENT: DPW Road Rehab Reconstruction

		Current	1	2	3	4	5	6	Later Year Items over $25,000	
Item	**Comment/Purpose**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**	**Item**	**Amount**
Christan Hill	Reclaim and Pave	161,900								
West Street (West of Rt. 10)	Pave	155,586								
Sugar Hill	Reconstruction/Repave	100,000								
Marcy Hill/Fox Run	Overlay/Pave	161,670	260,000							
Other	Prior Year Adjustments	30,000								
Patridgeberry/Fox Glove			109,000							
Gravel			40,000			40,000				
Whitcomb Road	Reconstruction				373,000					
Cobble Hill					322,000					
Calif. St. / Calif. Brook Road	Reconstruction					290,000				
Webber Hill	Stabilization & Engineering	690,000								
Rail Road St. Side Walk										
Carlton/Carolyn Way	Mill and Pave			373,000						
Mathews Road				40,000			300,000			
Base Hill	Mill and Pave			200,000					TOTAL	
All items are inclusive of design costs.	**Totals**	1,299,156	409,000	613,000	695,000	330,000	300,000	-	3,646,156	-
									7	yrs
									520,879	Spend Rate

	2026	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
Balance, Beginning of Year	1,280,000	380,844	371,844	158,844	(136,156)	(66,156)	33,844
CIP Cash Contributions	400,000	400,000	400,000	400,000	400,000	400,000	400,000
Northern Borders Grant (Winchester)	-	-	-	-	-	-	-
Homeland Security (Weber Hill)	-	-	-	-	-	-	-
CWSRF Loan	-	-	-	-	-	-	-
CWSRF Loan & Grant	-	-	-	-	-	-	-
Sewer Fund Offset	-	-	-	-	-	-	-
MAST Grant	-	-	-	-	-	-	-
Use of Prior Bond Proceeds	-	-	-	-	-	-	-
Use of Muni Trans CR	-	-	-	-	-	-	-
Snow Sidewalk Fund	-	-	-	-	-	-	-
HB 2 Road Funds	-	-	-	-	-	-	-
Disbursements	(1,299,156)	(409,000)	(613,000)	(695,000)	(330,000)	(300,000)	-
Balance, End of Year	380,844	371,844	158,844	(136,156)	(66,156)	33,844	433,844
TVL	380,000						
Balance Muni Trans	246,000	286,000	326,000	366,000	406,000	446,000	486,000
Balance Snow S/W Fund	145,000	185,000	225,000	265,000	305,000	345,000	385,000

CIP DEPARTMENT INFORMATION REQUEST FORM

DEPARTMENT: DPW Municipal Transportation and Snow Sidewalk Funds

		Current	1	2	3	4	5	6	Later Year Items over $25,000	
Item	Comment/Purpose	2026	2027	2028	2029	2030	2031	2032	Item	Amount
									TOTAL	
	Totals	-	-	-	-	-	-		-	

	2026	2027	2028	2029	2030	2031	2032	
Muni Trans:								
Balance, 12/31/25	206,000	246,000	286,000	326,000	366,000	406,000	446,000	
Contributions	40,000	40,000	40,000	40,000	40,000	40,000	40,000	Via MV Reg. Fees
Disbursements	-	-	-	-	-	-	-	
Balance, End of Year	246,000	286,000	326,000	366,000	406,000	446,000	486,000	
TTF 6/30/26	233,000							
Snow Sidewalk Fund:								
Balance, 12/31/25	105,000	145,000	185,000	225,000	265,000	305,000	345,000	
Income	40,000	40,000	40,000	40,000	40,000	40,000	40,000	
Disbursements:								
Plow Tractor	-	-	-	-	-	-	-	
Sidewalks	-	-	-	-	-	-	-	
Balance, End of Year	145,000	185,000	225,000	265,000	305,000	345,000	385,000	
TTF 6/30/26	141,000							

CIP DEPARTMENT INFORMATION REQUEST FORM
DEPARTMENT: DPW ROAD MAINTENANCE - GF

		1	2	3	4	5	6	Later Year Items over $25,000	
Item	**Purpose**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**	**Item**	**Amount**
Patridgeberry / Foxglove	Repave	115,000							
Cedar	Repave	54,000							
Simeneau Lane	Repave	35,000							
Troy Hill	Repave	91,000							
Trotter Lane		43,000							
Old Richmond Road	Repave		255,000						
Carlton Road Intersection			12,500						
CL Lane	Repave			225,000					
Mill Lane	Repave			65,000					
Woodland Hieghts	Repave				234,000				
Goodale	Repave					210,000			
Shirly	Repave					33,000			
Meadow Rd	Repave						40,000		
Blake Rd	Repave						183,000		
Crack Sealing		11,000	15,000	15,000	15,000	10,000			
Supplies DPW		15,000	15,000	15,000	15,000	15,000			
Adjustment to paving		(100,000)						TOTAL	
	Totals	264,000	297,500	320,000	264,000	268,000	223,000	1,681,000	
									-
									1,681,000
									7 yrs.
									240,143

GENERAL FUND EXPENSE -- OFFERED FOR REFERENCE ONLY

CIP DEPARTMENT INFORMATION REQUEST FORM
DEPARTMENT: SIDEWALKS

		Current	1	2	3	4	5	6	Later Year Items over $25,000	
Item	**Comment/Purpose**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**	**Item**	**Amount**
Sidewalk Expansions	From existing sidewalk on Rt. 32 South to Brick Church		75,000							
Sidewalk Expansions	From existing Rt. 32 sidewalk north past post office towards Swanzey Neighbors store			100,000						
Rt. 10 / Lower Winchester Street	Sidewalk & corridor improvements by Market Basket & Winchester Woods				200,000					
Sidewalk Expansions	Extensions of existing sidewalk system along Rt. 12					150,000				
Sidewalk Expansions	Extensions of existing sidewalk system along Rt. 12 / Rt. 32						200,000	100,000		
										TOTAL
All amounts are net town share.	**Totals**	-	75,000	100,000	200,000	150,000	200,000	100,000		825,000

	2026	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
Balance, Beginning of Year	108,000	143,000	153,000	163,000	123,000	83,000	(7,000)
CIP Cash Contributions	35,000	35,000	35,000	35,000	35,000	35,000	35,000
Other	-	-	-	-	-	-	-
Grants	-	50,000	75,000	125,000	75,000	75,000	75,000
Disbursements	-	(75,000)	(100,000)	(200,000)	(150,000)	(200,000)	(100,000)
Balance, End of Year	143,000	153,000	163,000	123,000	83,000	(7,000)	3,000
TVL	143,000						

This fund covers sidewalks not eligible for the Snow (West Swz) Sidewalk Fund.

CIP DEPARTMENT INFORMATION REQUEST FORM
DEPARTMENT: TOWN DAMS

		Current	1	2	3	4	5	6	Later Year Items over $25,000	
Item	**Purpose**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**	**Item**	**Amount**
Swanzey Lake Dam	Engineering. DES is requiring that we engage a consultant to review the dam and assess its condition	140,000								
Swanzey Lake Dam	Constuction of improvements (cost is a placeholder)			500,000						
									TOTAL	
	Totals	140,000	-	500,000	-	-	-		640,000	-

	2026	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
Balance, Beginning of Yea	151,000	21,000	31,000	41,000	51,000	61,000	71,000
CIP Cash Contributions	10,000	10,000	10,000	10,000	10,000	10,000	10,000
State/Federal Funding	-	-	-	-	-	-	-
FEMA Grant	-	-	-	-	-	-	-
Bonding	-	-	500,000	-	-	-	-
Disbursements	(140,000)	-	(500,000)	-	-	-	-
Balance, End of Year	21,000	31,000	41,000	51,000	61,000	71,000	81,000
TVL	21,000						

CIP DEPARTMENT INFORMATION REQUEST FORM
DEPARTMENT: BRIDGES - OTHER THAN COVERED

		Current	1	2	3	4	5	6	Later Year Items over $25,000	
Item	**Purpose**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**	**Item**	**Amount**
Christian Hill Road	Reconstruction will be fully funded by federal bi-partisan infrastructure funds			1,600,000						
Prior Year Charges		24,000								
Estimated net of state/federal funding.									TOTAL	
	Totals	24,000	-	1,600,000	-	-	-	-	1,624,000	
									7	yrs.
									232,000	

	2026	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
Balance, Beginning of Year	72,000	73,000	98,000	123,000	148,000	173,000	198,000
CIP Cash Contributions	25,000	25,000	25,000	25,000	25,000	25,000	25,000
Grants	-	-	1,600,000	-	-	-	-
Bonding	-	-	-	-	-	-	-
Disbursements	(24,000)	-	(1,600,000)	-	-	-	-
Balance, End of Year	73,000	98,000	123,000	148,000	173,000	198,000	223,000
TVL	72,000						

CIP DEPARTMENT INFORMATION REQUEST FORM

DEPARTMENT: COVERED BRIDGES

		Current	1	2	3	4	5	6	Later Year Items over $25,000	
Item	**Purpose**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**	**Item**	**Amount**
Cresson Bridge Pedestrian solution	Engineering / review of options				-					
Cresson Bridge Pedestrian solution	Construction - Exploring grants									200,000
Carlton Bridge	Replace Decking	31,000								
Slate Bridge	Replace Decking		50,000							
Thimpson Bridge	Repalce Decking	52,500								
Various	Painting/Repairs								GF Expense	
Cameras	Cameras to monitor damage	15,000								
Bridge Warning Siystem				35,000					TOTAL	
	Totals	98,500	50,000	35,000	-	-	-	-	183,500	200,000
									7	yrs.
									26,214	

	2026	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
Balance, Beginning of Year	101,000	17,500	5,000	5,000	40,000	65,000	90,000
CIP Cash Contributions	10,000	35,000	35,000	35,000	25,000	25,000	25,000
NRFs	5,000	2,500	-	-	-	-	-
Grants	-	-	-	-	-	-	-
Disbursements	(98,500)	(50,000)	(35,000)	-	-	-	-
Balance, End of Year	17,500	5,000	5,000	40,000	65,000	90,000	115,000
TVL	23,000						

Other Funds:	
NRFs/Covered	5,000
NRFs/Slate Br	2,500

CIP DEPARTMENT INFORMATION REQUEST FORM
DEPARTMENT: EMERGENCY MANAGEMENT

		Current	1	2	3	4	5	6	Later Year Items over $25,000	
Item	**Purpose**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**	**Item**	**Amount**
EM Facilities:										
Fire Station Radios		6,000								
	Total EM Facilities	6,000	-	-	-	-	-			-
EM Communications:										
Radios	EM use	11,000								
Portable APX 6000 - $2,200	General Use		11,000	11,000						
Fire Vehicle APX 8500 (5 units)	Excludes Replaced Vehicles		36,000							
Mobil Repeaters	3 units								TBD	
Base Stations (3)	TBD				21,000					
Police - Portable Radios			29,000	15,000						
	Total EM Communications	11,000	76,000	26,000	21,000	-	-	-		-

* New vehicle costs includes radios.

EM Facilities:	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
Balance, Beginning of Year	42,000	36,000	36,000	36,000	36,000	36,000	36,000
CIP Cash Contributions	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-
Expenditures	(6,000)	-	-	-	-	-	-
Ending Balance	36,000	36,000	36,000	36,000	36,000	36,000	36,000
TVL	37,000						
Emergency Communications:							
Balance, Beginning of Year	94,000	93,000	22,000	1,000	(15,000)	(10,000)	(5,000)
CIP Cash Contributions	10,000	5,000	5,000	5,000	5,000	5,000	5,000
Grants	-	-	-	-	-	-	-
Expenditures	(11,000)	(76,000)	(26,000)	(21,000)	-	-	-
Ending Balance	93,000	22,000	1,000	(15,000)	(10,000)	(5,000)	-
TVL	93,000						

Recommend combining these two accounts via 2027 WA.

CIP DEPARTMENT INFORMATION REQUEST FORM
DEPARTMENT: FIRE TRUCKS

		Current	1	2	3	4	5	6	Later Year Items over $25,000	
Item	**Purpose**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**	**Item**	**Amount**
Engine 2	Replacement of Engine			950,000					Utility 1 (2031)	70,000
Ranger OHRV & Trailer							40,000		Brush Trk (2035)	125,000
Ladder Truck	Used / refurbished replacement					1,500,000				
Squad 3	Replacement		90,000						Engine 3 (2039)	1,300,000
Engine 1									Water Rescue Trailer	20,000
Boat w/ trailer (2030)								35,000	2033	600,000
									Tanker	600,000
									TOTAL	
	Totals	-	90,000	950,000	-	1,500,000	40,000	35,000	2,580,000	2,715,000

	2026	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
Balance, Beginning of Year	149,000	179,000	119,000	74,000	104,000	84,000	74,000
CIP Cash Contributions	30,000	30,000	30,000	30,000	30,000	30,000	30,000
Bonding	-	-	800,000	-	1,400,000	-	-
Grants	-	-	75,000	-	50,000	-	150,000
Disbursements	-	(90,000)	(950,000)	-	(1,500,000)	(40,000)	(35,000)
Balance, End of Year	179,000	119,000	74,000	104,000	84,000	74,000	219,000
TVL	179,000						

Bonds
2,200,000

CIP DEPARTMENT INFORMATION REQUEST FORM
DEPARTMENT: FIRE PONDS

Ignore routine facility maintenance/replacement items, which should be in your General Fund operating expense budget.

Please use amounts in even dollars; do not round to nearest thousand. Use notes to expand information when necessary.

Note major changes from your prior budget.

		Current	1	2	3	4	5	6	Later Year Items over $25,000	
Item	**Purpose**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**	**Item**	**Amount**
Old Homestead Highway & Martin Brook Dry Hydrant	Install dry hydrant in conjunction with NH DOT reconstruction of Martin Brook bridge			25,000						
MRHS & Sawmill Drive Dry Hydrants	Replace 2 existing dry hydrants and complete dredging, if needed		40,000							
Whittemore Farm Road Fire Pond	Construct fire pond and install dry hyrdrants			90,000						
Misc.	2024 A/R	2,000								
									TOTAL	
	Totals	2,000	40,000	115,000	-	-	-	-	157,000	-

	2026	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**	7
Balance, Beginning of Year	80,000	98,000	88,000	3,000	18,000	33,000	48,000	22,429
CIP Cash Contributions	20,000	30,000	30,000	15,000	15,000	15,000	15,000	
Grants	-	-	-	-	-	-	-	
Private Contributions	-	-	-	-	-	-	-	
Disbursements	(2,000)	(40,000)	(115,000)	-	-	-	-	
Balance, End of Year	98,000	88,000	3,000	18,000	33,000	48,000	63,000	
TTF 9/30/25	98,000							

CIP DEPARTMENT INFORMATION REQUEST FORM
DEPARTMENT: FIRE TOOLS EQUIPMENT

		Current	1	2	3	4	5	6	Later Year Items over $25,000	
Item	**Purpose**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**	**Item**	**Amount**
Miscellaneous Equipment	Various pieces of equipment for stations and apparatus, including major replacing hose			10,000			10,000			
Computers		6,000	6,000	6,000						
Ram Fan		7,000								
Res-Q Jacks	Additional set									
SCBAs	Purchase 25 units at $11,000		LEASE WARRANT	275,000						
									TOTAL	
	Totals	13,000	6,000	291,000	-	-	10,000	-	330,000	-

7

	2026	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
Balance, Beginning of Year	70,000	67,000	61,000	45,000	45,000	45,000	35,000
CIP Cash Contributions	10,000	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-
Financing		-	275,000	-	-	-	-
Disbursements	(13,000)	(6,000)	(291,000)	-	-	(10,000)	-
Balance, End of Year	67,000	61,000	45,000	45,000	45,000	35,000	35,000
TVL	80,000						

47,143

Other Funds:	
NRFs	16,000

CIP DEPARTMENT INFORMATION REQUEST FORM
DEPARTMENT: FIRE STATIONS CAPITAL RESERVE

		Current	1	2	3	4	5	6	Later Year Items over $25,000	
Item	**Purpose**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**	**Item**	**Amount**
Fencing		11,800								
A&E Work	Stations 1 and 3		10,000							
									TOTAL	
	Totals	11,800	11,800	-	-	-	-		23,600	-

	2026	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
Balance, Beginning of Year	47,000	45,200	43,400	53,400	63,400	73,400	83,400
CIPC Contributions	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Special WA Contributiom	-	-	-	-	-	-	-
Surplus Funds Contributions	-	-	-	-	-	-	-
Earmark	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-
Bonds	-	-	-	-	-	-	-
Disbursements	(11,800)	(11,800)	-	-	-	-	-
Balance, End of Year	45,200	43,400	53,400	63,400	73,400	83,400	93,400
TVL	46,000						

CIP DEPARTMENT INFORMATION REQUEST FORM
DEPARTMENT: POLICE CRUISERS

		Current	1	2	3	4	5	6	Later Year Items over $25,000	
Item	**Purpose**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**	**Item**	**Amount**
Annual Cruiser Replace	2025 A/R	75,000	78,000	81,120	84,365	87,739	91,249	94,899		
Additional Cruiser										
									TOTAL	
	Totals	75,000	78,000	81,120	84,365	87,739	91,249	94,899	497,473	-

Special Duty Revolving Fund:
12/31/25 Balance, 4,470
Estimated annual cont 4,000

	2026	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
Balance, Beginning of Yea	101,000	101,000	98,000	91,880	82,515	69,776	53,527
CIP Cash Contributions	75,000	75,000	75,000	75,000	75,000	75,000	75,000
Grants	-	-	-	-	-	-	-
Expenditures	(75,000)	(78,000)	(81,120)	(84,365)	(87,739)	(91,249)	(94,899)
Ending Balance	101,000	98,000	91,880	82,515	69,776	53,527	33,628
TVL	32,000						

CIP DEPARTMENT INFORMATION REQUEST FORM
DEPARTMENT: POLICE IMS and FACILITIES

		Current	1	2	3	4	5	6	Later Year Items over $25,000	
Item	**Purpose**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**	**Item**	**Amount**
Police IMS:										
Server				35,000						
Computers			7,500		2,500		2,500			
Records Mgmt System			Grant					12,000		
Personal Radios			Grant							
Station Camera System			39,000							
Mobil Data Terminals	Tablets, etc.		Grant			7,600	7,800	8,000		
	Total Police IMS	-	46,500	35,000	2,500	7,600	10,300	20,000		
Police Facilities:		**2026**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**		
Fence Generator/Antenna				7,000					New Station	TBD
Septic System					15,000					
Flooring			5,000							
Water Filter System			2,500							
Phone System			20,000							
	Total Police Facilities	-	27,500	7,000	15,000	-	-	-		

	2026	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
Police IMS:							
Balance, Beginning of Year	56,000	61,000	24,500	(500)	7,000	9,400	9,100
CIP Cash Contributions	5,000	10,000	10,000	10,000	10,000	10,000	10,000
Grants	-	-	-	-	-	-	-
Expenditures	-	(46,500)	(35,000)	(2,500)	(7,600)	(10,300)	(20,000)
Ending Balance	61,000	24,500	(500)	7,000	9,400	9,100	(900)
TVL	62,000						
Police Facilities:							
Balance, Beginning of Year	36,000	41,000	18,500	21,500	16,500	26,500	36,500
CIP Cash Contributions	5,000	5,000	10,000	10,000	10,000	10,000	10,000
Grants	-	-	-	-	-	-	-
Expenditures	-	(27,500)	(7,000)	(15,000)	-	-	-
Ending Balance	41,000	18,500	21,500	16,500	26,500	36,500	46,500
TVL	40,000						

CIP DEPARTMENT INFORMATION REQUEST FORM
DEPARTMENT: RECREATION FACILITIES IMPROVEMENTS

		Current	1	2	3	4	5	6	Later Year Items over $25,000	
Item	**Purpose**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**	**2033**	**Item**	**Amount**
Reconstruct the beach and drainage at Richardson Park	Fix the eroding beach and replace the lose sand, while addressing and fixing the current drainage		2,000	25,000						
Remediation of retired restrooms	Inspection needed to estimate remediation costs and plan refurbishment		15,000							
Richardson Park Pavilion Deck	Replace rotting plywood at far end of deck; footing repair	15,000								
Camp Side Dock	Replacing the granite steps and creating a safe entrance & exit point on camp side beach		7,000	.						
Brown Field Phase 1	Demolish existing and construct new softball field and cook shack at Brown Memorial Field								Under Study L&W Conservation Grant	750,000
Brown Field Phases 2 & 3	Construction of tennis courts, soccer field, basketball court, and playground									750,000
Replace Roof at Richardson park	Roof needs to be placed, shingles are pealing and porch has had leaking.	37,500								
Lane Fields	Foul Ball Netting									7,500
									TOTAL	
	Totals	52,500	24,000	25,000	-	-	-	-	101,500	1,507,500
									7	
									14,500	

Capital Fund:	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**	**2033**
Balance, Beginning of Year	135,000	111,000	92,000	72,000	77,000	82,000	87,000
CIP Cash Contributions	20,000	5,000	5,000	5,000	5,000	5,000	5,000
Grants/Fundraising	-	-	-	-	-	-	-
Other Funds (Netti Stone)	8,500		-	-	-	-	-
Expenditures	(52,500)	(24,000)	(25,000)	-	-	-	-
Ending Balance	111,000	92,000	72,000	77,000	82,000	87,000	92,000
TVL	115,000						

Other Funds:	
N. Stone Pavilion	8,500
Ops. Revolving Fund	15,000

CIP DEPARTMENT INFORMATION REQUEST FORM
DEPARTMENT: RECYCLING

		Current	1	2	3	4	5	6	Later Year Items over $25,000	
Item		**2026**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**	**Item**	**Amount**
Waste oil burner	Replace MorrHeat waste oil burner	23,000							Extend Warehouse	200,000
Electrical work	Transformer and electrical shut off for donated baler/ replace warehouse lights/ flood light outside of warehouse	5,800							Horizontal Baler	125,000
Gutters	New addition gutters for backside of building over sidewalk	2,500							Truck Scale and Scale house	100,000
Waste Oil Building Replacement	Replace current building that was constructed in the 1970's		65,000							
Glass bunker blocks	Double stacked blocks to help contain glass for recycle, est 34		4,500							
Main building repairs	Replace- West facing overhead door and entrance door/		22,100					30,000		
Baler	Purchase refurbished baler to replace 1980's baler			10,000	10,000					
Skid steer	Replace Primary skid steer- averaging 1,000 hours per year (Currently 3,200 hours)			65,000			70,000			
Skid steer tires	Replacement tires- average span 3 years		4,500			4,500				
Rubble pile grinding	Contract out rubble pile grinding- (possibly line up with DPW) material will be used for burn pits and behind			10,000				10,000		
Hi-cube Oversea shipping container x2	Extra storage for expanding recycling program				8,000					
Facility Fence	Repairing front and back gates, fixing some portions, expanding back gate for 18-wheeler exit			10,000	10,000					
Material Handling	Storage bins and dumping hopper replacement				4,500					
Compactor Pads	Replace (2) concrete pads for the compactors- Approx. 11'wide x 45'Long					20,000				
Paving	Split into 3 sections- around the compactors, back gate area, front gate area. New pavement was completed in the middle during 2023 construction				50,000	30,000	25,000			
TBD	Possible roof for C&D containers							50,000		
									TOTAL	
		31,300	96,100	95,000	82,500	54,500	95,000	90,000	544,400	425,000

CIP DEPARTMENT INFORMATION REQUEST FORM
DEPARTMENT: RECYCLING

GRANTS:										
Project	**Source**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**		**Match**
Waste oil burner	NHDES waste oil grant program		2,500							
Hi-Cube Oversea shipping containers x2	NHtB Grant program					1,600				
Waste Oil Building Replacement	NHtB Grant program and/or NHDES waste oil grant program			7,500						
Baler replacement	NHtB Grant program				2,000	2,000				
Bobcat replacement	NHtB Grant program				5,000			5,000		
		-	2,500	7,500	7,000	3,600	-	5,000		

	2026	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
Balance, Beginning of Year	71,000	89,700	76,100	68,600	73,100	102,200	87,200
CIP Cash Contributions	50,000	80,000	80,000	80,000	80,000	80,000	80,000
Grants	-	2,500	7,500	7,000	3,600	-	5,000
Expenditures	(31,300)	(96,100)	(95,000)	(82,500)	(54,500)	(95,000)	(90,000)
Ending Balance	89,700	76,100	68,600	73,100	102,200	87,200	82,200
TVL	92,000						

CIP DEPARTMENT INFORMATION REQUEST FORM
DEPARTMENT: SEWER CRs

		Current	1	2	3	4	5	6	Later Year Items over $25,000	
Item	**Purpose**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**	**Item**	**Amount**
Sewers North:										
Keene WWTP Swanzey Portion		38,904	24,000	35,000	35,000	35,000	35,000	35,000	**ENTERPRISE FUND**	
Pump Stations. Roof Replace									**RATE PAYER FUNDED**	
Pump Replace/Maint			50,000					50,000	**NO PROPERTY TAX IMPACT**	
USRDA Loan Repayment		151,000								
	Total Sewers North	189,904	74,000	35,000	35,000	35,000	35,000	85,000		
Sewers West:										
Pipe Line Plan	Underwood	105,000							**ENTERPRISE FUND**	
Design Engineering			1,532,000							
Facility Study		100,000								
Construction Engineering				2,297,000					**RATE PAYER FUNDED**	
Pipe Line Construction	Contingency 2,374k				12,941,000					
Blower Maintenance										
Solar Array	Net of grants	200,000							**NO PROPERTY TAX IMPACT**	
Pump Station Rehab	Spring Street		300,000							
Plant/Treatment Upgrades/Repairs			15,000	15,000	15,000	15,000				
	Total Sewers West	405,000	1,847,000	2,312,000	12,956,000	15,000	-	-		

	2026	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
SEWERS NORTH (General Repair/Replace):							
Balance, Beginning of Year	419,000	254,096	455,096	445,096	435,096	425,096	415,096
Sewer Fund Cash Contributi	25,000	275,000	25,000	25,000	25,000	25,000	25,000
T'fer from Undesignated Fur	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-
Expenditures	(189,904)	(74,000)	(35,000)	(35,000)	(35,000)	(35,000)	(85,000)
Ending Balance	254,096	455,096	445,096	435,096	425,096	415,096	355,096
TVL	439,000	Nov. items o/s					
SEWERS WEST (General Repair/Replace):							
Balance, Beginning of Year	300,000	525,000	551,000	471,150	(12,464,850)	(12,459,850)	(12,439,850)
Sewer Fund Cash Contributi	30,000	100,000	50,000	20,000	20,000	20,000	20,000
T'fer from Undesignated Fur	300,000	-	-	-	-	-	-
Grants/Forgiveness	100,000	141,000	-	-	-	-	-
Net DES CWSRF Debt	-	1,550,400	2,182,150	-	-	-	-
DES Debt Forgiveness	-	81,600	-	-	-	-	-
Other DES Debt	200,000						
Expenditures	(405,000)	(1,847,000)	(2,312,000)	(12,956,000)	(15,000)	-	-
Ending Balance	525,000	551,000	471,150	(12,464,850)	(12,459,850)	(12,439,850)	(12,419,850)
TVL	229,000						

DES CWSRF Loan	1,632,000	Debt Service	Debt Service	Debt Service	
Planning credit	-	1,550,400	2,182,150	-	pv
Net	1,632,000	3.69%	3.69%	4.00%	r
5% forgive	(81,600)	30	30	30	n
Net Loan	1,550,400	86,316	121,488	-	D/S

Solar D/S	
200,000	
3.69%	
10	
24,277	

CIP DEPARTMENT INFORMATION REQUEST FORM
DEPARTMENT: SEWER EXTENSIONS WEST

		Current	1	2	3	4	5	6	Later Year Items over $25,000	
Item	Purpose	2026	2027	2028	2029	2030	2031	2032	Item	Amount
									RATE PAYER FUNDED -- NO PROPERTY TAX IMPACT	
	Total Sewers North	-	-	-	-	-	-	-		

	2026	2027	2028	2029	2030	2031	2032
SEWERS WEST (General Repair/Replace):							
Balance, Beginning of Year	101,000	101,000	101,000	101,000	101,000	101,000	101,000
Sewer Fund Cash Contributior	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-
Expenditures	-	-	-	-	-	-	-
Ending Balance	101,000	101,000	101,000	101,000	101,000	101,000	101,000
TVL	101,000						

CIP DEPARTMENT INFORMATION REQUEST FORM
DEPARTMENT: WEST SWANZEY WATER

		Current	1	2	3	4	5	6	Later Year Items over $25,000	
Item	Purpose	2026	2027	2028	2029	2030	2031	2032	Item	Amount
	Total Sewers North	-	-	-	-	-	-	-		

West Swanzey Water	2026	2027	2028	2029	2030	2031	2032
Balance, Beginning of Year	-	10,000	10,000	10,000	10,000	10,000	10,000
CIP Cash Contributions	10,000	-	-	-	-	-	-
Low interest loan	-	-	-	-	-	-	-
Principal forgiveness (grant)	-	-	-	-	-	-	-
Grants/TIF	-	-	-	-	-	-	-
Expenditures	-	-	-	-	-	-	-
Ending Balance	10,000	10,000	10,000	10,000	10,000	10,000	10,000
TVL	10,000						

CIP DEPARTMENT INFORMATION
DEPARTMENT: WEST SWANZEY WATER

		Current	1	2	3	4	5	6	Later Year Items over $25,000	
Item	**Purpose**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**	**Item**	**Amount**
Purchase System	Costs covered by water users and/or TIF District (16.57x EBTDTA *)		580,000							
NEPA			5,000							
Legal, etc.			15,000							
Lead Service Connections				60,000						
Perry Lane Loop				300,000						
Pump House				200,000	150,000					
Meters				2,500	2,500	2,500	2,500	2,500		
Gates/Valves	10k each			50,000						
Hydrants	15k each			30,000	60,000					
Storage Tank				300,000	3,300,000					
New Service Pipe	Rt. 10				1,000,000					
Wrenches, pipe/fittings			Included in P&S							
Other				25,000						
	Total Sewers North	-	600,000	967,500	4,512,500	2,500	2,500	2,500		

CIPC Contributions from Rate Payers ONLY

NO GENERAL FUND TAXES INCLUDED

	2026	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
West Swanzey Water							
Balance, Beginning of Year	-	-	10,000	(7,500)	55,000	52,500	50,000
CIP/E-Zone Cash Contributions	-	10,000	-	-	-	-	-
Low interest loan	-	300,000	900,000	3,250,000	-	-	-
Principal forgiveness (grant)	-	-	50,000	325,000	-	-	-
Grants - NBRC	-	300,000	-	1,000,000	-	-	-
Grants - Other	-	-	-	-	-	-	-
Expenditures	-	(600,000)	(967,500)	(4,512,500)	(2,500)	(2,500)	(2,500)
Ending Balance	-	10,000	(7,500)	55,000	52,500	50,000	47,500

Present Case:
2025 WSWC operations yielded $135k revenue for an EBITDA* of $35k while charging $0.0084/Gal. (~$220/year per residential user) and carrying a payroll of $40k.

	Acquire Phase I	Secure Phase II	Develop Phase III
	Bond	Bond	Bond
PV	300,000	900,000	3,250,000
NPER	25	30	30
RATE	4.00%	4.00%	4.00%
PMT	(19,204)	(52,047)	(187,948)
	Totals	(71,251)	(259,199)

Rate Payers:	0.0084/gal.
Present Rev	135,000
Debt Service	60,000
Reserve	25,000
New Rev.	220,000
	63% incr.

Does not include income increase from new users.

** Earnings before interest, depreciation, taxes and amortization.*
amortization.

CIP DEPARTMENT INFORMATION REQUEST FORM
DEPARTMENT: TOWN HALL REPAIRS

		Current	1	2	3	4	5	6	Later Year Items over $25,000	
Item	**Comment/Purpose**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**	**Item**	**Amount**
Interior Redesign	Create acess to lower level, build out Planning Dept. space	200,000								
Basement Bathroom	Upgrade (30,000)		150,000							
	Replace Bay Doors with wall and windows, doors									
	Create Meeting Room									
	Electrical in Lower Level									
Lula elevator	ADA Compliance							100,000		
Other			2,500	2,500	2,500	5,000	5,000	5,000		
									TOTAL	
	Totals	200,000	152,500	2,500	2,500	5,000	5,000	105,000	367,500	

	2026	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
Balance, Beginning of Year	12,000	12,000	34,500	42,000	49,500	54,500	59,500
CIP Cash Contributions	200,000	175,000	10,000	10,000	10,000	10,000	10,000
Grants/Other	-	-	-	-	-	-	-
Bonding	-	-	-	-	-	-	-
Expenditures	(200,000)	(152,500)	(2,500)	(2,500)	(5,000)	(5,000)	(105,000)
Ending Balance	12,000	34,500	42,000	49,500	54,500	59,500	(35,500)
TVL	29,000						

CIP DEPARTMENT INFORMATION REQUEST FORM
DEPARTMENT: TOWN HALL IMS

		Current	1	2	3	4	5	6	Later Year Items over $25,000	
Item	**Purpose**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**	**Item**	**Amount**
Software Replacement	Building Permit and Code Enforcement	14,000								
Lap/Desk Tops		11,000	24,000	12,000	3,000	3,000	3,000	3,000		
Replacement of 2018 Servers		31,000								
UKG to BS&A Time Sheet Conversion	Est. 13k expense saving/yr.	20,000								
Electronic Documentation Project	Scan paper records into an electronic format for better utilization of space, preservation of records, and use by staff and public									90,000
Telephone System		16,000								
Town Hall Digital Sign		37,000							TOTAL	
	Totals	129,000	24,000	12,000	3,000	3,000	3,000		174,000	90,000

	2026	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
Balance, Beginning of Year	126,000	7,000	3,000	11,000	28,000	45,000	62,000
CIP Cash Contributions	10,000	20,000	20,000	20,000	20,000	20,000	20,000
Expenditures	(129,000)	(24,000)	(12,000)	(3,000)	(3,000)	(3,000)	-
Ending Balance	7,000	3,000	11,000	28,000	45,000	62,000	82,000
TVL	78,000						

CIPC DEPARTMENT INFORMATION REQUEST FORM
DEPARTMENT: MT. CAESAR UNION LIBRARY

		Current	1	2	3	4	5	6	Later Year Items over $25,000	
Item	**Purpose**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**	**Item**	**Amount**
Exterior Painting		600								
Bird Repair Bell Tower		600								
Youth Addition	TBD								\	
Elevator and excavation			150,000							
2nd floor rest room					40,000					
Bell Tower (2025)		11,000								
Other									Total	
TOTALS		12,200	150,000	-	40,000	-	-	-		-

	2026	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
CIP Flows:							
Balance beginning of year	53,000	45,800	(7,000)	8,000	(7,000)	8,000	23,000
CIP Cash Contrib. (50% Project)	5,000	20,000	15,000	15,000	15,000	15,000	15,000
MCUL Cash	-	2,200	-	-	-	-	-
Grants - T Mobile Hometown Pendir	-	50,000	-	-	-	-	-
Grants - In Kind	-	-	-	5,000	-	-	-
From Capital Campaign *	-	25,000	-	5,000	-	-	-
Disbursements	(12,200)	(150,000)	-	(40,000)	-	-	-
End of Year Balance	45,800	(7,000)	8,000	(7,000)	8,000	23,000	38,000
TVL	47,000						

Other Funds:	
Carlton Fund	2,700
Library Funds	

* Current balance: $14k.

CIP DEPARTMENT INFORMATION REQUEST FORM

DEPARTMENT: STRATTON FREE LIBRARY

		Current	1	2	3	4	5	6	Later Year Items over $25,000	
Item	**Purpose**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**	**Item**	**Amount**
HVAC	$15K originally planned for 2025; increase cost/balance 2026	16,500								
Computers			15,000	3,000						
Repointing brickwork	Planned for 2026	4,500								
New heating system				20,000						
Weatherization	Split over 2026 and 2027		15,000							
Water intrusion	Split over 2027 and 2028		5,000	10,000						
Water heater	Replace large heater with a smaller one		5,000						TOTAL	
	Totals	21,000	40,000	33,000	-	-	-		94,000	-

	2026	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**	
Balance, Beginning of Year	25,000	34,000	14,000	(1,000)	4,000	9,000	14,000	
Grants/Fundraising	-	-	3,000	-	-	-	-	EverSource
CIP Cash Contributions	30,000	20,000	15,000	5,000	5,000	5,000	5,000	
Expenditures	(21,000)	(40,000)	(33,000)	-	-	-	-	
Ending Balance	34,000	14,000	(1,000)	4,000	9,000	14,000	19,000	
TVL	54,000	HVAC Open						

CIP DEPARTMENT INFORMATION REQUEST FORM
DEPARTMENT: RAIL TRAILS

		Current	1	2	3	4	5	6	Later Year Items over $25,000	
Item	**Purpose**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**	**Item**	**Amount**
Ashuelot Trail Improvements	Match to cover TAP grant and fundraising, amount TBD Const. (Schedule derailed due to washouts)		100,000	65,000						
Trail improvements / Maintenance		10,000	10,000	10,000	10,000	10,000	10,000	10,000		
Road Crossing Flashing Signals		54,000								
Permits		3,500							Total	
	Totals	67,500	110,000	75,000	10,000	10,000	10,000		282,500	-

	2026	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
Balance, Beginning of Year	19,000	11,500	11,500	11,500	11,500	11,500	11,500
CIP Cash Contributions	10,000	10,000	10,000	10,000	10,000	10,000	10,000
NRFs	-	-	-	-	-	-	-
Grants	50,000	100,000	65,000	-	-	-	-
(2020 WA 9)	-	-	-	-	-	-	-
Other Fund Balances	-	-	-	-	-	-	-
Disbursements	(67,500)	(110,000)	(75,000)	(10,000)	(10,000)	(10,000)	-
Balance, End of Year	11,500	11,500	11,500	11,500	11,500	11,500	21,500
TVL	26,000	Crossings open					
NRFs:							
Balance, Beginning of Year	14,000	19,000	24,000	29,000	34,000	39,000	44,000
Fund Raising	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Disbursements	-	-	-	-	-	-	-
Balance, End of Year	19,000	24,000	29,000	34,000	39,000	44,000	49,000

Other Funds:	
GF - Kingsbury	20,000
NRFs	20,000

CIP DEPARTMENT INFORMATION REQUEST FORM
DEPARTMENT: GRANGE HALL - CR

		Current	1	2	3	4	5	6	Later Year Items over $25,000	
Item	Comment/Purpose	2026	2027	2028	2029	2030	2031	2032	Item	Amount
Foundation & chimney	LCHIP - pending		95,100							
Heating system, exterior building	Shaheen - pending		200,000	200,000						
Exterior Painting			92,000							
Sceptic, well, plumbing			65,000							
Prior Year Carges		15,000							Total	
	Totals	15,000	452,100	200,000	-	-	-	-		-

	2026	2027	2028	2029	2030	2031	2032
Balance, Beginning of Year	57,000	49,500	184,500	(8,000)	(8,000)	(8,000)	(8,000)
CIP Cash Contributions *	7,500	-	-	-	-	-	-
Grants - In Kind	-	92,000	-	-	-	-	-
Grants - Sen. Shaheen	-	400,000	-	-	-	-	-
LCHIP	-	95,100	-	-	-	-	-
Fund Raising	-	-	7,500	-	-	-	-
Disbursements	(15,000)	#######	(200,000)	-	-	-	-
Balance, End of Year	49,500	184,500	(8,000)	(8,000)	(8,000)	(8,000)	(8,000)
TVL	49,000						
Total Town Investment	100,000	100,000	100,000	100,000	100,000	100,000	100,000

Other Funds:	
SPS	7,500
NRFs	1,500

In-kind donation from Marty Rose, MJR Painting of $92,000 to scrape and paint the exterior of the entire Grange Hall building free to the town as part of the company's "Paint It Forward" initiate to help save our town's historical landmarks. Qualifies as matching funds

CIP DEPARTMENT INFORMATION REQUEST FORM
DEPARTMENT: CARPENTER HOME

		Current	1	2	3	4	5	6	Later Year Items over $25,000	
Item	**Comment/Purpose**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**	**Item**	**Amount**
Incidentals	Other		5,000	5,000	5,000	5,000	5,000	5,000		
Prior Year A/R (2021)		3,500							TOTAL	
	Totals	3,500	5,000	5,000	5,000	5,000	5,000	5,000	28,500	

	2026	2027	2028	2029	2030	2031	2032
Balance, Beginning of Year	4,000	500	500	500	500	500	500
CIP Cash Contributions	-	5,000	5,000	5,000	5,000	5,000	5,000
NRFs and others	-	-	-	-	-	-	-
Other Donations	-	-	-	-	-	-	-
Expenditures	(3,500)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
Ending Balance	500	500	500	500	500	500	500
TVL	560						

Other Funds:	
NRFs	9,000
Common Fd Tr	50,000
	59,000

CIP DEPARTMENT INFORMATION REQUEST FORM
DEPARTMENT: WHITCOMB HALL

		Current	1	2	3	4	5	6	Later Year Items over $25,000	
Item	**Comment/Purpose**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**	**Item**	**Amount**
Exterior painting						50,000				
Snow Guards	Open 2026	9,500								
Chairs	Open 2026	4,500								
Floors		4,500								
Incidentals	Tenny Elec., chairs/covers, dollies	6,000	2,500	2,500	2,500	2,500	2,500	2,500		
									TOTAL	
	Totals	24,500	2,500	2,500	2,500	52,500	2,500	2,500	87,000	

	2026	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
Balance, Beginning of Year	22,000	-	2,500	5,000	7,500	-	2,500
CIP Cash Contributions	-	5,000	5,000	5,000	5,000	5,000	5,000
NRFs and others	2,500	-	-	-	40,000	-	-
Other Donations	-	-	-	-	-	-	-
Expenditures	(24,500)	(2,500)	(2,500)	(2,500)	(52,500)	(2,500)	(2,500)
Ending Balance	-	2,500	5,000	7,500	-	2,500	5,000
TVL	16,000						

Other Funds:	
NRFs	21,000
P. Johnson Fd	20,000
Revolving Fund	6,000
Common Fd Tr	53,000
	100,000

CIP DEPARTMENT INFORMATION REQUEST FORM
DEPARTMENT: CONSERVATION LAND ACQUISITION

		Current	1	2	3	4	5	6
Item	**Purpose**	**2026**	**2027**	**2028**	**2029**	**2030**	**2031**	**2032**
	Totals	-	-	-	-	-	-	

	2026	2027	2028	2029	2030	2031	2032
Balance, Beginning of Year	224,000	224,000	224,000	224,000	224,000	224,000	224,000
Fundraising/Donations	-	-	-	-	-	-	-
CIPC	-	-	-	-	-	-	-
Disbursements	-	-	-	-	-	-	-
Balance, End of Year	224,000	224,000	224,000	224,000	224,000	224,000	224,000
TTF 6/30/26 - TVL	224,000						